



RITRANSPARENCY REPORT 2014/15

New Zealand Superannuation Fund





About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the PRI website, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2014-15 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
✓	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
6	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
Ю	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



Principles Index

Organisational Overview					Principle					General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OO 01	Signatory category and services	✓	Public							✓
OO 02	Headquarters and operational countries	✓	Public							✓
OO 03	Subsidiaries that are separate PRI signatories	✓	Public							✓
OO 04	Reporting year and AUM	✓	Public							✓
OO 05	Breakdown of AUM by asset class	~	Asset mix disclosed in OO 06							√
OO 06	How would you like to disclose your asset class mix	✓	Public							✓
OO 07	Segregated mandates or pooled funds	✓	Private							✓
80 OO	Breakdown of AUM by market	✓	Public							✓
OO 09	Additional information about organisation	✓	Public							✓
OO 10	RI activities for listed equities	✓	Public							✓
00 11	RI activities in other asset classes	✓	Public							✓
00 12	Modules and sections required to complete	✓	Public							✓

Overarching Approach						rin		General		
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OA 01	RI policy and other guidance documents	✓	Public							✓
OA 02	Publicly available policies / documents	✓	Public						✓	
OA 03	Policy components and coverage	✓	Public	✓	✓					
OA 04	Conflicts of interest	✓	Public							✓
OA 05	RI goals and objectives	✓	Public							✓
OA 06	Main goals/objectives this year	✓	Public							✓
OA 07	Governance, management structures and RI processes	✓	Public							✓
OA 08	RI roles and responsibilities	✓	Public							✓
OA 09	RI in performance management, reward and/or personal development	✓	Private							✓
OA 10	Collaborative organisations / initiatives	✓	Public				✓	✓		
OA 11	Promoting RI independently	✓	Public				✓			
OA 12	Dialogue with public policy makers or standard setters	✓	Public				✓	✓	✓	
OA 13	ESG issues in strategic asset allocation	✓	Public	✓						
OA 14	Allocation of assets to environmental and social themed areas	✓	Public	✓						
OA 15	ESG issues for internally managed assets not reported in framework	✓	Private							✓
OA 16	ESG issues for externally managed assets not reported in framework	✓	Public							✓
OA 17	RI/ESG in execution and/or advisory services	8	n/a	✓	✓					
OA 18	Innovative features of approach to RI	✓	Public							✓
OA 19	Internal and external review and assurance of responses	✓	Private							✓

Indirect	Indirect – Manager Selection, Appointment and Monitoring					rin	cip	le		General
Indicator	Short description	Status Disclosure					4	5	6	
SAM 01	Description of RI considerations	✓	Public	✓					✓	
SAM 02	Role of investment consultants	✓	Public				✓			
SAM 03	RI factors in selection, appointment and monitoring across asset classes	✓	Public							✓
SAM 04	Breakdown of passive, active quant and active fundamental	✓	Public							✓
SAM 05	ESG incorporation strategies	✓	Public	✓	✓					
SAM 06	Selection processes (listed assets)	✓	Public	✓					✓	
SAM 07	Appointment considerations (listed assets)	✓	Public				✓			
SAM 08	Monitoring processes (listed assets)	✓	Public	✓						
SAM 09	Percentage of (proxy) votes cast	✓	Public		✓					
SAM 10	Selection processes (non-listed assets)	8	n/a	✓					✓	
SAM 11	Appointment considerations (non-listed assets)	8	n/a				✓			
SAM 12	Monitoring processes (non-listed assets)	8	n/a	✓					✓	
SAM 13	Description of RI considerations in 'other' asset classes	✓	Public	✓					✓	
SAM 14	Percentage of externally managed assets managed by PRI signatories	✓	Public	~					✓	
SAM 15	Examples of ESG issues in selection, appointment and monitoring processes	✓	Public		✓					
SAM 16	Disclosure of RI considerations	✓	Public						✓	

Direct - L	Direct - Listed Equity Active Ownership					Principle Ge			General	
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEA 01	Description of approach to engagement	✓	Public		✓					
LEA 02	Reasoning for interaction on ESG issues	✓	Public	✓	✓	✓				
LEA 03	Process for identifying and prioritising engagement activities	1	Public		✓					
LEA 04	Objectives for engagement activities	✓	Public		✓					
LEA 05	Process for identifying and prioritising engagement activities	✓	Public		✓					
LEA 06	Objectives for engagement activities	✓	Public		✓					
LEA 07	Role in engagement process	8	n/a		✓		✓			
LEA 08	Monitor / discuss service provider information	8	n/a		✓				✓	
LEA 09	Share insights from engagements with internal/external managers	✓	Public	✓	✓					
LEA 10	Tracking number of engagements	✓	Public		✓					
LEA 11	Number of companies engaged with, intensity of engagement and effort	✓	Private		✓					
LEA 12	Engagements on E, S and/or G issues	✓	Public		✓					
LEA 13	Companies changing practices / behaviour following engagement	✓	Private		✓					
LEA 14	Examples of ESG engagements	✓	Private		✓					
LEA 15	Disclosure of approach to ESG engagements	✓	Public		✓				✓	
LEA 16	Description of approach to (proxy) voting	✓	Public		✓					
LEA 17	Typical approach to (proxy) voting decisions	✓	Public		✓					
LEA 18	Percentage of voting recommendations reviewed	8	n/a		✓					
LEA 19	Confirmation of votes	✓	Private		✓					
LEA 20	Securities lending programme	✓	Public		✓					
LEA 21	Informing companies of the rationale of abstaining/voting against management	✓	Public		✓					
LEA 22	Percentage of (proxy) votes cast	✓	Public		✓					
LEA 23	Proportion of ballot items that were for/against/abstentions	✓	Public		✓					
LEA 24	Shareholder resolutions	✓	Public		✓					
LEA 25	Examples of (proxy) voting activities	✓	Private		✓					
LEA 26	Disclosing voting activities	✓	Public		✓				✓	

New Zealand Superannuation Fund

Reported Information

Public version

Organisational Overview

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Basic Information 00 01 **Mandatory** Gateway/Peering General 00 01.1 Select the category which best represents your primary activity. O Non-corporate pension or superannuation or retirement or provident fund or plan \bigcirc Corporate pension or superannuation or retirement or provident fund or plan O Insurance company O Foundation or endowment O Development finance institution Reserve - sovereign or government controlled fund Other, specify 00 02 **Mandatory Peering General** Select the location of your organisation's headquarters. 00 02.1 New Zealand 00 02.2 Indicate the number of countries in which you have offices (including your headquarters). ① 1 O 2-5 O 6-10 ○ >10 Indicate the approximate number of staff in your organisation in full-time equivalents (FTE). 00 02.3 FTE 102 OO 03 **Mandatory Descriptive** General Indicate whether you have subsidiaries within your organisation that are also PRI signatories in 00 03.1 their own right. O Yes No 00 04 **Mandatory Gateway/Peering General** Indicate the year end date for your reporting year. 00 04.1 31/12/2014

00 04.2

Indicate your total AUM at the end of your reporting year, excluding subsidiaries you have chosen not to report on, and advisory/execution only assets.

	trillions	billions	millions	thousands	hundreds
Total AUM		27	540	000	000
Currency	NZD				
Assets in USD		23	092	282	220

00 04.5

Indicate the level of detail you would like to provide about your asset class mix.

- Approximate percentage breakdown to the nearest 5% (e.g. 45%)
- Broad ranges breakdown (i.e. <10%; 10-50%; >50%)

OO 06 Mandatory Descriptive General

00 06.1

To contextualise your responses to the public, indicate how you would like to disclose your asset class mix.

- O Publish our asset class mix as percentage breakdown
- Publish our asset class mix as broad ranges

	Internally managed (%)	Externally managed (%)
Listed equity	<10%	10-50%
Fixed income – corporate	0	0
Fixed income – government	0	0
Fixed income – other	<10%	10-50%
Private debt	0	0
Private equity	0	<10%
Property	0	<10%
Infrastructure	<10%	<10%
Commodities	0	0
Hedge funds	0	<10%



Forestry	0	<10%
Farmland	<10%	0
Inclusive finance	0	0
Cash	10-50%	0
Other (1), specify	<10%	<10%
Other (2), specify	0	0

'Other (1)' specified

Direct Investments

O Publish our asset class mix as per attached file (the following image formats can be uploaded: .jpg, .jpeg, .png,.bmp and .gif)

OO 08 Mandatory to Report Voluntary to Disclose Peering General

00 08.1

Indicate the breakdown of your organisation's AUM by market.

Market breakdown	% of AUM
	0%
	○ <10%
Develop ad Madada	O 10-50%
Developed Markets	⊚ >50 %
	0%
	⊚ <10%
For any in a Francisco and Other Manhata	O 10-50%
Emerging, Frontier and Other Markets	○ >50 %

OO 09 Voluntary Descriptive General

OO 09.1

Provide any additional information about your organisation, its mission, strategies, activities or investments which are important to contextualise your responsible investment activities.

Background

The New Zealand Superannuation Fund is a New Zealand Government savings vehicle to help reduce the tax burden on future generations. By using the Fund to save now in order to pay for future universal retirement benefits, the Government aims to smooth the cost of New Zealand Superannuation between today's taxpayers and future generations.

The NZ\$29 billion Fund, which began investing in 2003, is managed by a Crown entity, the Guardians of New Zealand Superannuation.



The Fund is a genuine long-term investor. Withdrawals are not scheduled until 2029/30 and the Fund will not peak in size until the 2080s.

Highly diversified across asset classes and geographies, the Fund has achieved a return of 10% p.a. (before NZ tax, after costs) since inception. NZ tax is considered a return to the Fund's owner, the Crown.

Legislative Mandate

The Guardians' mandate is set by the NZ Superannuation and Retirement Income Act 2001 (the Act); this legislation states that the Guardians must invest the Fund on a prudent, commercial basis and, in doing so, must manage and administer the Fund in a manner consistent with:

- (a) Best-practice portfolio management:
- (b) Maximising return without undue risk to the Fund as a whole; and
- (c) Avoiding prejudice to New Zealand's reputation as a responsible member of the world community.

The legislation also requires that the Guardians' statement of investment policies, standards, and procedures covers ethical investment.

Mission

The Guardians' mission is to maximise the Fund's return over the long term, without undue risk, so as to reduce future New Zealanders' tax burden.

How we invest

More than two-thirds of the Fund is invested passively, in line with global sharemarket indices. We only undertake active investment when we have a high level of confidence that it will, over the long term, be better than investing passsively - by either improving the Fund's returns, reducing risk (e.g. through diversification) or both.

In keeping with its long investment horizon, the Fund is strongly growth-oriented, aiming to out-perform a shadow or notional porfolio of 80% growth, 20% fixed income, passive, low-cost, listed investments.

The Guardians invest both through external investment and asset managers and directly, using an in-house team of investment professionals.

Our commitment to Responsible Investment

In addition to the legislative requirements outlined above, one of the Guardians' investment beliefs (a set of principles that guide our investment decision-making) is that responsible investors must have concern for ESG factors as they are material to long-term returns.

As part of good governance of the Fund, we therefore aim to actively manage the long-term risks and opportunities ESG issues present now and into the future.

As outlined in our Responsible Investment Framework (available on www.nzsuperfund.co.nz), responsible investment is integrated into all our investment activities. For example, ESG factors are considered when we identify investment opportunities, assess investment risk, undertake due diligence and make decisions as an asset owner and shareholder. We work closely with our investment managers to ensure the votes they make on our behalf are appropriate, and we aim to use our voting rights to promote best-practice corporate governance both in New Zealand and internationally. We encourage our managers to integrate ESG factors into their investment strategies including investment selection, and ongoing stewardship. We include RI capabilities as an important criteria in our own manager selection process.

We also monitor our portfolio for breaches of our responsible investment requirements and engage with companies we are concerned about. Through this engagement programme, in which we often work alongside like-minded global investors, we encourage companies to address poor ESG performance, or to adopt good corporate practice standards.

We have a strong preference for engagement rather than excluding companies from the Fund's portfolio, as we believe it is a better means of effecting change. In some circumstances, however, we can and do choose to exclude companies from the Fund. There are two types of exclusions:

- (a) 'product' exclusions, where companies are excluded based on the products they make (e.g. tobacco, cluster munitions). On these matters we are guided by a set of principles outlined in our Responsible Investment Framework; these include (but are not limited to) policy positions of the New Zealand Government, international conventions to which New Zealand is a signatory; and New Zealand or national law.
- (b) 'poor ESG practices' exclusions, where companies are excluded for breaches of responsible investment standards.

Exclusion on the basis of poor ESG practices is a last resort, factoring in the likely success of engagement and our desire to, as a relatively small investor in global terms, focus our limited resource on companies where we believe we can make a difference.



G	ateway	asset class implementation indicators						
00 10	Ma	ındatory	Gateway	General				
00	10.1	Select the responsible investment activities your indirectly, for listed equities in the reporting year		/or				
 ☑ We incorporate ESG issues into investment decisions on our internally managed assets ☑ We engage with companies on ESG issues via our staff, collaborations or service providers ☑ We cast our (proxy) votes directly or via service providers ☑ We address ESG incorporation, engagement and/or (proxy) voting in our external manager selection, appointment and/or monitoring processes ☐ None of the above 								
00 11	Ма	ındatory	Gateway	General				
00	11.1	Indicate if in the reporting year you incorporated your active ownership practices in the following		ions and/or				
	Infrastru Farmlan Cash Other (1 None of	d						
		'Other (1)' [as defined in OO 05]						
Di	rect Inve	stments						
00	11.2	Indicate if in the reporting year you addressed E external manager selection, appointment and/or managed asset classes.						
	Private of Property Infrastru Hedge fu Forestry Other (1	cture unds						
Di	rect Inve	stments						
00 12	Ma	ındatory	Gateway	General				

00 12.1

The modules and sections that you will be required to complete are listed below.

This list is based on the percentages provided in your AUM breakdown and your responses to the gateway indicators. You are only required to report on asset classes that represent 10% or more of your AUM. You may report voluntarily on any applicable modules or sections by selecting them from the list. Fixed Income and Infrastructure are voluntary.

Core modules
☑ Overarching Approach (including assets which do not have a separate module)
RI implementation directly or via service providers
Direct - Listed Equity incorporation

Direct Listed Equity active ownership

☐ Listed Equity incorporation

☑ (Proxy) voting

Direct - Other asset classes with dedicated modules

☐ Infrastructure

RI implementation via external managers

Indirect - Selection, Appointment and Monitoring of External Managers

☑ Listed Equities

☑ Fixed Income - Other

☐ Private Equity

☐ Property

 $\ \square$ Infrastructure

☐ Forestry

☐ Other (1)

Closing module

☑ Closing module



New Zealand Superannuation Fund

Reported Information

Public version

Overarching Approach

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Responsible investment policy **OA 01 Mandatory Gateway/Core Assessed** General OA 01.1 Indicate if you have a responsible investment policy. Yes O No Indicate if you have other guidance documents or more specific policies related to responsible **OA 01.2** investment. Yes O No Provide a brief description of the key elements of your responsible investment policy or, if you do not have a policy, of your overall approach to responsible investment. [Optional] OA 01.3

We believe that responsible investors must have concern for ESG factors beause they are material to long-term returns. This investment belief was updated and strengthened by our Board in 2014 following a review of evidence. Our approach to Responsible Investment is governed by our Statement of Investment Policies, Standards and Procedures. http://www.nzsuperfund.co.nz/index.asp?pageID=2145879230 https://www.nzsuperfund.co.nz/sites/default/files/documents-

sys/Statement%20of%20Investment%20Policies,%20Standards%20and%20Procedures%20(SIPSP).pdf

Our responsible investment (RI) work is integrated into all our investment activities. For example, understanding environmental, social and governance issues is an important part of our risk assessment and due diligence on prospective individual investments.

We also:

- monitor our portfolio for breaches of our responsible investment requirements;
- engage with companies we are concerned about; and
- work closely with our investment managers to ensure the votes they make on our behalf are appropriate.

We are also a member of the Investor Group on Climate Change Australia/New Zealand, the International Corporate Governance Network and the Responsible Investment Association Australia, of which staff member Anne-Maree O'Connor is on the Board.

Additionally we are a member of the Australian Council of Superannuation Investors (ACSI).

We also share RI resources with two other New Zealand Crown Financial Institutions: the Accident Compensation Corporation (ACC) and the Government Superannuation Fund Authority

Our approach and RI framework is available through our website. https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment

OA 0	Mandatory		ndatory	Core Assessed	PRI 6
	OA 02.	1	Indicate if your responsible investment policy is	publicly available.	
	Y	es			



OA 02.2

Provide a URL to your responsible investment policy.

URL

https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Statement%20of%20Investment%20Policies,%20Standards%20and%20Procedures%20(SIPSP).pdf

 \bigcirc No

OA 02.3

Indicate if your other policies or guidance documents related to responsible investment are publicly available.

- Yes
 - O Yes, all
 - Yes, some

OA 02.4

List these other policies or guidance documents related to responsible investment that are publicly available and their URLs.

Policy or document name	URL
Investment beliefs which includes ESG	https://www.nzsuperfund.co.nz/how-we-invest/beliefs
Statement of Investment Policies/Pr ocedures	https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Statement%20of%20Investment%20Policies,%20Standards%20and%20Procedures%20(SIPSP).pdf
Our RI framework	https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Responsible%20Investment%20Framework.pdf
Proxy Voting and reports	https://www.nzsuperfund.co.nz/performance-esg-management/voting-reports
Organisatio nal ESG priorities	https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment
Our Legislation (ref 1.2)	http://www.legislation.govt.nz/act/public/2001/0084/latest/DLM113924.html?search=ts_act_New+Zealand+Superannuation+and+Retirement+Income+Act+2001&sr=1

 \bigcirc No



OA 02.5

Additional information. [Optional]

The key policy document is our responsible investment framework, available at: https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Responsible%20Investment%20Framework.pdf.

Information about our approach to responsible investment is available on our website at: https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment

We report on our performance at https://www.nzsuperfund.co.nz/performance/esg-management and in a dedicated responsible investment report in each year's Annual Report for the Guardians and Fund. See https://www.nzsuperfund.co.nz/publications/annual-reports for copies of our Annual Reports.

OA 0	3	Mar	ndatory	Core Assessed	PRI 1,2
			Indicate the components/types and coverage of	vour responsible investment policy and	guidance
	OA 03.	.1	documents.	your respectable introductions policy and	galaanoo

Select all that apply

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	Applicable policies cover all AUM
☑ (Proxy) voting policy	O Applicable policies cover a majority of AUM
☑ Engagement/active ownership policy	O Applicable policies cover a minority of AUM
☑ Specific guidelines on corporate governance	
☑ Specific guidelines on environmental issues	
☑ Specific guidelines on social issues	
☑ Asset class-specific guidelines	
☑ Screening/exclusion policy	
☑ Other, specify	
RI scoring of external managers	
☑ Other, specify	
RI rating comparing investment opportunities	

OA 03.2

Comment on any variations or exceptions in the coverage of your responsible investment policy Optionall

We have a small exposure to pooled hedge funds where it is difficult to place RI requirements on the Manager but where we nevertheless conduct an annual RI review and rate the manager on its RI performance.

OA 0	4	Mar	ndatory	Core Assessed	General
	OA 04.	.1	Indicate if your organisation has a policy on mar investment process.	naging potential conflicts of interest in th	ie
	Yes				



OA 04.2

Describe your policy on managing potential conflicts of interest in the investment process. [Optional]

We have a Board and Staff Code of Conduct.

For the Board when a situation arises, they recuse themselves from the issue/matter where the conflict of interest exists.

A copy of the Board's Charter is available at: https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Board%20Charter.pdf

A copy of the Board Code of Conduct is available at: https://www.nzsuperfund.co.nz/documents/board-code-conduct

For the Staff, the staff are required to as part of the code of conduct to raise the conflict and step aside. The matter is then discussed with the CEO.

We take a precautionary approach and ask staff and board members to disclose any matter where there could be a perceived conflict.

A copy of our Human Resources Policy (including Code of Conduct and Securities Trading Procedure) is available at: https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Human%20Resources%20Policy.pdf

 \bigcirc No

OA 04.3

Additional information. [Optional]

Specific details of potential Guardians Board and staff conflicts, and how they are managed, are detailed in our annual disclosures to the Commerce Select Committee (a Parliamentary Committee). See our response to question 117 at: http://www.parliament.nz/resource/en-

NZ/51SCCO_EVI_00DBSCH_FIN_59424_1_A422550/5e7ebdfd1785c2490ef6724e6d3ec4b10ba943fa

Objectives	and	strate	gies
			J

OA 05

Mandatory

Gateway/Core Assessed

General

OA 05.1

Indicate if your organisation sets objectives for its responsible investment activities.

Yes

OA 05.2

Indicate how frequently your organisation sets or revises objectives for responsible investment.

- At least once per year
- O Less than once per year



OA 05.3

Indicate how frequently your organisation formally reviews performance against its objectives for responsible investment.

- O Quarterly
- Biannually
- O Annually
- O Every two years or less
- O It is not reviewed

 \bigcirc No

OA 05.4

Additional information. [Optional]

Progress on our RI objectives is reviewed by the Investment committee biannually via an RI dashboard and to the Board annually. In addition, there is a dedicated RI report within each Annual Report and dedicated section within a confidential Quarterly Report to the New Zealand Minister of Finance.

OA 06 Voluntary Descriptive General

OA 06.1

List your three main responsible investment objectives you had set for the reporting year. For each, indicate any key performance indicators you set to measure your progress and also indicate your progress towards achieving your objectives.

☑ Add responsible investment objective 1

Objective 1	Improving Corporate Governance practices (Focus on New Zealand)
Key performance indicators	NZ Corporate Governance Engagement plan executed and integrated into internal equity team. NZ corporate governance forum held for NZ asset managers and CFIs.
Describe the progress achieved	Broader ESG engagement approach integrated into NZ equities team. Institutional Investors Corporate Governance Forum formed, key issues decided.

☑ Add responsible investment objective 2

Objective 2	Specific project: RI Guidelines for specific investment strategies - Investment professionals developed specific RI plans for managing ESG risks and opportunities in their area of expertise.
Key performance indicators	RI guideline for each investment asset class/ strategy approved. RI plans signed off by Head of Investments.
Describe the progress achieved	RI guidelines on managing ESG risks and opportunities for each asset class / opportunity completed and approved.

☑ Add responsible investment objective 3



Objective 3	Review and enhance our Engagement Programme
Key performance indicators	Review and improve implementation, evaluation and reporting of our engagmenet programme.
Describe the progress achieved	Review of engagement programme completed and improvements still in progress.

OA 06.2

List your three main objectives for responsible investment implementation for the next reporting year and indicate any key performance indicators you intend to use to measure your progress.

☑ Add responsible investment objective 1 for the next reporting year

Objective 1 for the next reporting year	NZ Institutional Investors Corporate Governance Forum launched and working actively to achieve objectives.
Key performance indicators	NZ Corporate Governance Forum Principles and Guidelines agreed, forum launched, communication on corporate governance occurring between members and companies and regulators, and practices improving.

☑ Add responsible investment objective 2 for the next reporting year

Objective 2 for the next reporting year	Climate change strategy project launched and progressed.
Key performance indicators	Project scope agreed by Investment Committee, included in team work plans, key milestones reached.

 $\ensuremath{\,\boxtimes\,}$ Add responsible investment objective 3 for the next reporting year

Objective 3 for the next reporting year	Integration of ESG rating in the Risk Allocation Process at a more granular level.
Key performance indicators	ESG ratings reviewed and included at a more granular level where relevant.

Governance and human resources

OA 07 Voluntary I	Descriptive	General
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OA 07.1

Provide a brief description of your organisation's governance, management structures and processes related to responsible investment.

The ultimate responsibility for RI sits with our Board which delegates RI management to the Chief Investment OfficerEO. The Board retains oversight and decisions on new categories of exclusions. RI requirements are included in our governing legislation and in our Five-Year Strategic Plan. The CEO has responsibilities for, and oversight of, integrating RI into the investment strategy and investment decisions. RI requirements are integrated into the Head of Investment Analysis responsibilities within whose unit the RI function sits. The Manager, RI is responsible for the RI function, developing and maintaining the RI Framework, implementation and support to the investment teams and working with the operational teams. RI responsibilities are included in the terms of reference for the Investment Committee. RI is a permanent component in the Operational Risk Assessment Register which is overseen by the Risk Committee.

	. rog.or					
	□ I wo .bmp a		e to attach an organisation chart (the following ima)	age formats can be uploaded: .jpg, .jpeç	g, .png,	
OA 0	8	Man	datory	Gateway/Core Assessed	General	
	OA 08.	1	Indicate the roles present in your organisation a and/or implementation responsibilities for responsibilities.		oversight	
			Roles present in your organisation			
	☑B	oard n	nembers or trustees			
		☑ Ov	ersight/accountability for responsible investment			
		□ Im _l	plementation of responsible investment			
		□ No	oversight/accountability or implementation response	nsibility for responsible investment		
	☑ Chief Executive Officer (CEO), Chief Investment Officer (CIO), Investment Committee					
	☑ Oversight/accountability for responsible investment					
		□ Im _l	plementation of responsible investment			
		□ No	oversight/accountability or implementation response	nsibility for responsible investment		
	☑ O	ther C	hief-level staff or head of department, specify			



Head of Investment Analysis

OA 10.1	Select the collaborative organisation and/or initiatives of which your organisation is a member or in which it participated during the reporting year, and the role you played.
10	Mandatory Core Assessed PRI 4,5
Promot	ing responsible investment
2	
	Number
OA 08.2	Indicate the number of dedicated responsible investment staff your organisation has. [Optional]
⊔ Oth	ner role, specify
	□ No oversight/accountability or implementation responsibility for responsible investment
	☑ Implementation of responsible investment
	☐ Oversight/accountability for responsible investment
Con	mmunications Team
☑ Oth	ner role, specify
	☐ No oversight/accountability or implementation responsibility for responsible investment
	☐ Implementation of responsible investment
	☑ Oversight/accountability for responsible investment
	ernal managers or service providers
	□ No oversight/accountability or implementation responsibility for responsible investment
	☑ Oversignificaccountability for responsible investment
	☑ Oversight/accountability for responsible investment
	☐ No oversight/accountability or implementation responsibility for responsible investment dicated responsible investment staff
	☐ Implementation of responsible investment
	☑ Oversight/accountability for responsible investment
	estment analysts
	□ No oversight/accountability or implementation responsibility for responsible investment
	☐ Implementation of responsible investment
V	☑ Oversight/accountability for responsible investment
✓ Por	rtfolio managers
	☐ No oversight/accountability or implementation responsibility for responsible investment
V	☐ Implementation of responsible investment
V	☑ Oversight/accountability for responsible investment

Select all that apply

 $\ensuremath{\,\boxtimes\,}$ Principles for Responsible Investment



	Your organisation's role in the initiative during the reporting period (see definitions)
☐ Basic	
✓ Moder	rate
☐ Advan	ced
☐ Asian Corpora	ate Governance Association
☐ Association fo	or Sustainable & Responsible Investment in Asia
☑ Australian Co	uncil of Superannuation Investors
	Your organisation's role in the initiative during the reporting period (see definitions)
☑ Basic	
☐ Moder	ate
□ Advan	ced
☑ CDP Climate	Change
	Your organisation's role in the initiative during the reporting period (see definitions)
☑ Basic	
☐ Moder	ate
☐ Advan	ced
☐ CDP Forests	
☐ CDP Water	
☐ CFA Institute	Centre for Financial Market Integrity
☐ Council of Ins	titutional Investors (CII)
☐ Eumedion	
☐ Extractive Ind	ustries Transparency Initiative (EITI)
☐ Global Investo	ors Governance Network (GIGN)
☐ Global Real E	state Sustainability Benchmark (GRESB)
☐ Institutional In	vestors Group on Climate Change (IIGCC)
☐ Interfaith Cen	ter on Corporate Responsibility (ICCR)
☑ International (Corporate Governance Network (ICGN)
	Your organisation's role in the initiative during the reporting period (see definitions)
☑ Basic	
☐ Moder	
☐ Advan	
☑ Investor Grou	p on Climate Change, Australia/New Zealand (IGCC)



		Your organisation's role in the initiative during the reporting period (see definitions)
	☐ Basic	
	✓ Moder	ate
	☐ Advan	ced
	Investor Netw	ork on Climate Risk (INCR)/CERES
	Local Authorit	y Pension Fund Forum
$\sqrt{}$	Regional or N	ational Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify
	Responsible II	nvestment Association of Australasia (RIAA)
		Your organisation's role in the initiative during the reporting period (see definitions)
	☐ Basic	
	☐ Moder	ate
		ced
		Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]
	RI Manager is	on the Board of the Responsible Investment Association Australasia (RIAA)
	Shareholder A	Association for Research and Education (Share)
	United Nations	s Environmental Program Finance Initiative (UNEP FI)
	United Nations	s Global Compact
		rative organisation/initiative, specify
	NZ Crown Fin	ancial Institutions resource sharing collaboration
		Your organisation's role in the initiative during the reporting year (see definitions)
	☐ Basic	
	□ Moder	ate
		ced
		Provide a brief commentary on the level of your organisation's involvement in the initiative.
		[Optional]
		the secretariat for the two other Crown Financial Organisations which includes quarterly strategy and implementation. (See below)
	Other collabor	rative organisation/initiative, specify
		al Investors Corporate Governance Forum
		Your organisation's role in the initiative during the reporting year (see definitions)
	☐ Basic	
	☐ Moder	ate
		ced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

NZSF has been a key driver behind the establisment of the NZ Institutional Investors Corporate Governance Forum and will provide the secretariat function for two years.

☐ Other collaborative organisation/initiative, specify

☐ Other collaborative organisation/initiative, specify

OA 10.2

Additional information. [Optional]

In addition, we have a RI resource sharing agreement with two other Crown Financial institutions (CFIs) in NZ. The two CFIs (Accident Compensation Corporation (ACC) and the Government Superannuation Fund Authority) are also UNPRI signatories. We act as their secretariat on RI activities. Meetings are held quarterly to discuss and implement key RI activities such as policies and practices, engagement activities, research and reference and ESG integration.

We are often asked to and participate in consultations for global peer funds on RI strategy and for New Zealand and Australian institutional investors directly or through presentations for investor membership organisation events.

OA 11 Mandatory Core Assessed PRI 4

OA 11.1

Indicate if your organisation promotes responsible investment, independently of collaborative initiatives.

Yes

OA 11.2

Indicate which of the following actions your organisation has taken to promote responsible investment, independently of collaborative initiatives.

- ☑ Provided or supported education or training programmes for clients, investment managers, broker/dealers, investment consultants, legal advisers or other investment organisations
- ☑ Provided financial support for academic or industry research on responsible investment
- $\ensuremath{\square}$ Encouraged better transparency and disclosure of responsible investment practices across the investment industry
- ☑ Spoke publicly at events and conferences to promote responsible investment
- ☑ Wrote and published in-house research papers on responsible investment
- ☑ Encouraged the adoption of the PRI
- ☑ Other, specify

UN Climate Summit joint letter of commitment on infrastructure and climate change.

○ No

OA 11.3

Additional information. [Optional]

Financial support for Mercer-led research initiaitve on climate change. Contributed in-house paper on long-term investment to UNPRI's consultation on this subject.

We also provide responsible investment support to two other New Zealand Crown Financial Institutions: the Accident Compensation Corporation (ACC) and the Government Superannuation Fund Authority. Our role is to act as a secretariat and collaborate on RI activities.



Additionally we sponsor and organise an annual New Zealand Responsible Investment Conference and act as a judge on the NZ Sustainable 60's annual reporting award. We are also a sponsor of the Responsible Investment Association of Australasia's annual RI benchmarking research report.

Additional Assessed OA 12 Voluntary PRI 4,5,6 Indicate if your organisation - individually or in collaboration with others - conducted dialogue with public policy makers or standard-setters in support of responsible investment in the reporting year. OA 12.1 Yes OA 12.2 ☑ Endorsed written submissions to governments, regulators or standard-setters developed by others ☑ Drafted your own written submissions to governments, regulators or standard-setters ☑ Participated in face-to-face meetings with government members or officials to discuss policy ☐ Other, specify OA 12.3 regulatory authorities, indicate if these are publicly available. Yes, publicly available provide URL https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/1387497-1-NZSF%20Feedback%20-%20FMA%20Corporate%20Governance%20Review.pdf \bigcirc No O No OA 12.4

Submission to Financial Markets Authority on review of Corporate Governance Principles and Guidelines.

Endorsed UN Climate Summit commitment on climate change and infrastructure led by others.

ESG	issues in asset allocation		
OA 13	Voluntary	Descriptive	PRI 1



OA 13.1

Indicate if your organisation considers ESG issues in strategic asset allocation and/or allocation of assets between geographic markets.

Yes

☐ Allocation between asset classes

☐ Determining fixed income duration

☐ Allocation of assets between geographic markets

☑ Other, specify

Allocation and prioritisation between different types of investment opportunities

OA 13.2

Describe how you apply ESG issues in strategic asset allocation and/or allocation of assets between geographic markets.

ESG issues and responsible investment risks and opportunities are considered as part of our portfolio construction process. We rank and map, on a whole-of-Fund basis, all of our existing and potential investments, by:

- (a) attractiveness (expected return, adjusted for confidence and risk); and
- (b) consistency with the Fund's investment style (ESG, Macrothemes, and Targeted operating model).

As part of this process, we look closely at how good a fit the investment is with our way of investing, including our investment beliefs and themes. ESG issues and each investment opportunity's fit with themes such as resource sustainability therefore feed directly into the rankings of different investments.

The better a prospective or existing investment satisfies each test, the higher its ranking. For a prospective investment, a higher ranking means it is more likely that we will seek an access point - passively, directly or through a manager. Ranking is also key to sizing our investments.

 \bigcirc No

OA 14 Voluntary Descriptive PRI 1

OA 14.1

ndicate if your organisation allocates assets to, or manages, funds based on specific environmental and social themed areas.

Yes

OA 14.2 Indicate the percentage of your total AUM invested in environmental and social themed areas.

% of total AUM

6

OA 14.3 Please specify which thematic area(s) you invest in and provide a brief description.

Area

☑ Clean technology (including renewable energy)



	Asset class invested
☐ Listed (equity
☐ Fixed in	ncome - other
☐ Private	equity
☐ Proper	ty
☐ Infrastr	ucture
☐ Forestr	у
□ Farmla	nd
☑ Other (1)
Direct I	nvestments in companies - under innovation and alternative energy strategies
	Brief description of investment
	nufacturer for stationary power generation applications, new wind turbine designer, biofuel from waste gas fermentation company - NZ\$253m combined
☐ Green buildi	ngs
	Asset class invested
☐ Listed (equity
☐ Fixed in	ncome - other
☐ Private	equity
☐ Proper	ty
☐ Infrastr	ucture
	у
☐ Farmla	nd
☐ Other (1)
	Brief description of investment
export and c Chile and Br	d plantation forestry plus one REDD forest project. These plantations provide logs for both domestic markets. Assets are located in various countries including NZ, Australia, Uruguay razil. Timber represents 5% of AUM - the large majority of forests have FSC certification as practice requirements.
□ Sustainable	agriculture
☐ Microfinance	
☐ SME financi	
	prise / community investing



☐ Affordable housing ☐ Education ☐ Global health ☐ Water ☐ Other area, specify				
	☐ Listed equity			
	☐ Fixed income	e - other		
	☐ Private equit	y		
	☐ Property			
	☑ Infrastructure	<u> </u>		
	☐ Forestry			
	☐ Farmland			
	☐ Other (1)			
	Bri	ef description of investment		
Social Infrastructure Fund (NZ\$100m) - investing in schools, hospitals and other social infrastructure.				
			·	
	☐ Affordable housin	g		
	☐ Education			
	☐ Global health			
	☐ Water			
	☐ Other area, speci	у		
\bigcirc No				
Asset	class implementa	tion not reported in other me	odules	
OA 16	Voluntary		Descriptive	General
OA 16		you address ESG issues for exte port because your assets are belo	rnally managed assets for which you are the minimum threshold.	e not



Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Private equity	The consideration of ESG factors is an important element to our private equity investments. ESG risks and opportunities are assessed and monitored pre and post investment. We have also developed specific Private Equity RI guidelines.
	ESG Due Diligence is a major component in the pre-investment analysis. ESG Management and Reporting is a post-investment requirement. We advocate and promote best practice in this space. ESG requirements for integration and reporting is in the Manager's IMA.
Property	ESG Due Diligence is a major component in the pre- investment analysis. ESG Management and Reporting is a post - investment requirement. We have developed our own property ESG guidelines to assist in this. There are also ESG requirements for integration and reporting in the Manager's IMA. ESG integration has particularly focused on two emerging market property managers with a particular focus on safety and working conditions.
Infrastructure	ESG Due Diligence is a major component in the pre- investment analysis. ESG Management and Reporting is a post - investment requirement. We promote the IFC guidelines as appropriate standards, particular in the emerging markets. ESG requirements for integration and reporting is in the Manager's IMA.
Forestry	ESG Due Diligence is a major component in the pre- investment analysis. ESG Management and Reporting is a post - investment requirement. We have developed our own Forestry ESG guidelines to assist in this - these include FSC requirements and safety issues. There are also ESG requirements for integration and reporting in the Manager's IMA. Focus this year has been on improving safety in the NZ forestry industry including contractors and suppliers.
Other (1) [as defined in Organisational Overview module]	

OA 16.2 Additional information

We conduct an RI review and rating of each manager annually. From this relevant RI performance issues (both good practice and concerns) are integrated into the portfolio management and performance (conviction) ratings of our external managers. These conviction reviews are carried out by our Investments team with input from dedicated RI staff.

Innovation

OA 18 Voluntary Descriptive General

OA 18.1

Indicate whether any specific features of your approach to responsible investment are particularly innovative.

Yes



OA 18.2

Describe any specific features of your approach to responsible investment that you believe are particularly innovative.

Our Risk allocation process (RAP process). The New Zealand Superannuation Fund is a global fund with a long time horizon and certain liquidity. This means there are thousands of potential investment opportunities available to us. How do we choose the best ones for us?

The Risk Allocation Process (RAP) is a portfolio construction process or tool to help with our investment decision-making. We use the RAP to rank and map our existing and potential investment opportunities by:

- attractiveness (expected return, adjusted for confidence and risk); and
- consistency with the Fund's investment style (ESG is a major component of this).

Review and integration of ESG is an integral part of the RAP which prioritises the types of investments we may make.

In addition, we also maintain a staff education module on RI on our intranet. Video recordings also aid the induction processes.

 \bigcirc No



New Zealand Superannuation Fund

Reported Information

Public version

Indirect – Manager Selection, Appointment and Monitoring

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Overview

SAM 01 Voluntary Descriptive PRI 1-6

SAM 01.1

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

Our activities include: Manager selection, due diligence ongoing fund management. This is aided by RI Guidelines across asset classes. Specific RI guidelines exist for Equities, PE; Property; Rural, Timber, Life Settlements, Infrastructure. We also include specific RI requirements in mandates and other related legal contracts. We have grouped our mandates/managers by degree of ESG list and/or importance.

As part of post investment monitoring, we carry out an annual RI review of our managers. The objective of the review is to assess and gain more awareness of the manager's management of ESG issues. Managers are rated on ESG practices. The results of this review is integrated into our annual manager conviction review.

We also carry out site visits to assess ESG activities on site.

SAM 02 Mandatory Core Assessed PRI 4

SAM 02.1

Indicate if your organisation uses investment consultants and/or fiduciary managers in the selection, appointment and/or monitoring of external managers.

○ Yes

No

SAM 03 Mandatory Gateway General

SAM 03.1

Indicate for which of the following externally managed asset classes your organisation, and/or your investment consultants, consider responsible investment factors in investment manager: (a) Selection, (b) Appointment (investment management agreements/contracts), and (c) Monitoring

Select all that apply

Asset classes	(a) Selection	(b) Appointment	(c) Monitoring
Listed equity	\checkmark	V	\checkmark
Fixed income - other	\checkmark		\checkmark

Listed equity (LE), fixed income corporate (FIC) and fixed income government (FIG)

Overview

SAM 04

Mandatory to Report Voluntary to Disclose

Gateway/Peering

General



SAM 04.1

Provide a breakdown of your externally managed listed equities, corporate fixed income and government fixed income by passive, active quant, active fundamental and other active strategies.

Listed equity (LE)

Type of strategy	As % of externally managed listed equity
Passive	<pre>○ 0% ○ <10% ○ 10-50%</pre>
Active - quantitative (quant)	○ 0%● <10%○ 10-50%○ >50%
Active - fundamental and other active	○ 0%● <10%○ 10-50%○ >50%

SAM 05	Mandatory	Gateway	PRI 1,2
SAM 05	Mandatory	Gateway	PRI

SAM 05.1

Indicate which of the following ESG incorporation strategies you encourage or require your external manager(s) to implement on your behalf:

Active investment strategies

Active investment strategies	LE	
Screening		
Thematic		
Integration	\checkmark	
None of the above		

Passive investment strategies



Passive investment strategies	LE	
Screening	V	
Thematic		
Integration	V	
None of the above		

S		

Indicate if - on your externally managed assets - you engage directly, via service providers, or via your external manager.

	LE	
	\checkmark	
We engage directly or via service providers on our externally managed assets		
We require our external managers to engage on our behalf		
None of the above		

SAM 05.3

Indicate if - on your externally managed listed equities - you cast your (proxy) votes directly, via service providers, or via your external manager.

	LE
	\checkmark
We cast our (proxy) votes directly or via service providers on our externally managed assets	
	\checkmark
We require our external managers to cast our (proxy) votes on our behalf	
None of the above	

SAM 05.4

Additional information. [Optional]

We use both approaches for engagement and voting depending on the mandate and manager - we have an internally executed engagement programme and also request that most of our external managers (passive and active, not quant) engage on ESG issues with companies in the portfolio and report to us on these. We vote our NZ portfolios directly and through our managers on global portfolios.

Selection



SAM 06 Mandatory Core Assessed PRI 1-6

SAM 06.1

Indicate whether your organisation, and/or your investment consultant, in the manager selection process for listed assets, typically do any of the following:

General

	LE	
Review the manager's responsible investment policies	\checkmark	
Discuss managers' governance and management of responsible investment activities	V	
Meet staff with responsible investment responsibilities to assess their skills and competence	\checkmark	
Discuss minimum responsible investment expectations that managers must meet	V	
Discuss the role managers have played in collaborative initiatives	\checkmark	
Ask whether the organisation is a signatory to the PRI and/or other relevant organisations	V	
Review the manager's responsible investment reporting to clients and/or the public, including PRI reporting	V	
Discuss the type of ESG reporting you expect	V	
Assign specific weighting to ESG factors in your manager evaluation	V	
Other general aspects in your selection process, specify	V	
None of the above		

ESG incorporation



	LE	
Evaluate the quality and coverage of ESG research used by managers	\checkmark	
Assess how the manager incentivises brokers to provide ESG research		
Assess managers' ESG incorporation strategies and ability to identify and manage ESG issues	\checkmark	
Discuss with managers how ESG issues have impacted specific investment decisions and, where relevant, stock or portfolio performance	V	
Evaluate index providers' ESG incorporation when designing the index		
Other ESG incorporation issues in your selection process, specify	\checkmark	
None of the above		

(Proxy) voting

	LE
Discuss the managers' voting processes	V
Discuss how information gained through research for (proxy) voting is used in investment-decision making	
Other (proxy) voting issues in your selection process, specify	V
None of the above	

If you select any 'Other' option(s), specify

We request the manager provides us with engagement and voting reporting.

SAM 06.2

Provide additional information relevant to your organisation's selection approach for listed assets. [Optional]

Our RI due diligence contribites to the conviction rating of the manager - but we do not apply a set weighting as it is variable. We now specify voting and engagement requirements and reporting in our passive global equity managers IMA. Voting requirements are specified in all external equity managers' IMAs.

For our New Zealand managers, our external equity managers must evaluate corporate governance voting policies and send us voting recommendations.



	intment	
07	Voluntary Additional Assessed	PRI
SAM	When appointing managers, indicate which of the following responsible investment considerations your organisation typically includes in investment management agreements/contracts for your listed assets:	ent
	General	
		LE
	accordance with your organisation's overall investment beliefs or policy on responsible at and ESG issues	V
ther gen	eral RI considerations in investment management agreements, specify	V
one of th	ne above	
	ESG incorporation	
		LE
pecific re	equirements relating to the incorporation of ESG issues into investment decision-making	LE 🗹
ther RI o	equirements relating to the incorporation of ESG issues into investment decision-making considerations relating to ESG incorporation in investment management agreements,	
other RI o	considerations relating to ESG incorporation in investment management agreements,	V
other RI o	considerations relating to ESG incorporation in investment management agreements,	
	considerations relating to ESG incorporation in investment management agreements, ne above	



 $\sqrt{}$

Other RI considerations relating to (proxy) voting in investment management agreements, specify

None of the above

Reporting

	LE	
Reporting on the agreed responsible investment activities	V	
Reporting on the ESG characteristics of the portfolio	V	
Reporting on the impact of ESG issues on financial performance	V	
Other RI considerations relating to reporting in investment management agreements, specify	V	
None of the above		

If you select any 'Other' option(s), specify

As part of the search and selection of external managers - ESG questions form part of the RFP/RFI process. This is then discussed further in the manager selection due-diligence process - specific areas of interest are ESG integration in company analysis, engagement and voting as well as ESG analytics. ESG requirements are then added in the managers' mandates/legal requirements to reflect this. These have become more specific over the years. The type of requirement will depend on the mandate e.g. passive versus active. Reporting the impact on financial performance considers impact of exclusions, not yet broader ESG impacts systematically. Our annual RI review of managers includes requests for information on a number of the points above, even if not included specifically in the legal documentation.

	Monito	oring			
SAM 08	3	Manda	atory	Core Assessed	PRI 1
	SAM	08.1	Indicate whether your organisation, and/or yo monitoring of your external manager typically		e dialogue and
			General		



	LE	
Include responsible investment as a standard agenda item at performance review meetings	V	
Highlight examples of good responsible investment practice by other managers	V	
Review the manager's responsible investment reporting, for example PRI-generated responsible investment reports	V	
Encourage your managers to consider joining responsible investment initiatives/organisations or participate in collaborative projects with other investors	V	
Include responsible investment criteria as a formal component of overall manager performance evaluation	V	
Request information on whether your manager's approach to ESG issues has impacted financial performance	V	
Request information on whether your manager's approach to ESG issues has impacted risk or volatility	V	
Request information on whether your manager's approach to ESG issues has impacted ESG performance	V	
Other general aspects of your monitoring, specify		
None of the above		

ESG incorporation

	LE	
	\checkmark	
Request information on ESG incorporation in specific investment decisions		
	\checkmark	
Other ways you monitor ESG incorporation, specify		
None of the above		

(Proxy) voting



	LE
Review the number or percentage of votes cast	V
Request an explanation of reasons for votes cast	\checkmark
Discuss whether companies were informed of the reasons for votes against management recommendations or abstentions/withheld votes	V
Review the number of resolutions on ESG issues filed or co-filed	V
Discuss the changes in company practice (outcomes) that have been achieved from voting activities	\checkmark
Other ways you monitor (proxy) voting activities, specify	
None of the above	

If you select any 'Other' option(s), specify

Discussions around changes from past voting activity and engagement during the year are generally discussed with our active NZ managers as part of decision-making and recommendations for up-and-coming AGM activity and focus on stock specific issues of concern. We monitor our passive managers engagement activity and voting reports for our global portfolio.

SAM 09.1 For the listed equities where you have given your external managers a (proxy) voting mandate, indicate the approximate percentage (+/- 5%) of votes that were cast during the reporting year.

© We track or collect this information

Votes cast (to the nearest 5%)

%

100

Specify the basis on which this percentage is calculated

© Of the total number of ballot items on which they could have issued instructions

Of the total number of company meetings at which they could have voted

Of the total value of your listed equity holdings on which they could have voted



O We do not track or collect this information

Other asset classes

SAM 13 Voluntary Descriptive PRI 1-6

SAM 13.1

Describe how your organisation, and/or your investment consultants, address responsible investment factors in manager selection, appointment and/or monitoring process for the following asset classes:

Asset Class	Description
Fixed income - other	Our two fixed income mandates are passive segregated which provides limited opportunity for integration if using standard benchmarks. Nevertheless as with all external managers we still include our RI questionnaire in our manager selections process. The RI and investment teams conduct RI manager reviews annually on all current managers. From this the manager is given a current RI Rating and a target RI Rating dependent on the mandate. The annual RI manager reviews are integrated into the annual Investment Conviction Review of a manager and into the investment team's work plans where improvements are needed or where there are case studies of good practices that can be shared internally.
	One of our fixed income managers has being very supportive in providing a sophisticated means to identify relationships between companies to assist our exclusion updates. Our fixed income managers must exclude bonds issued by companies on our exclusion list which requires constant monitoring by the manager. We have a convertible arbitrage quant pooled fund where the manager has tested ESG metrics to see if these could be used in its active quant strategy. It has not found the signals strong enough to replace other factors to date but is monitoring this area of research. The manager has since signed up to the UNPRI.

Outputs and outcomes

SAM 14 Mandatory to Report Voluntary to Disclose

Descriptive

PRI 1-6

SAM 14.1

Indicate approximately what percentage (+/- 10%) of your externally managed assets are managed by PRI signatories.

%

43

SAM 15 Voluntary

Descriptive

PRI 2

SAM 15.1

Provide examples of how ESG issues have been addressed in the manager selection, appointment and/or monitoring process for your organisation during the reporting year.

☑ Add Example 1



Topic or issue	New Passive Equity mandate		
Conducted by	☑ Internal staff		
Asset class	☐ All asset classes ☑ Listed Equity ☐ Fixed income - other		
Scope and process	RI included in selection via RFP and meetings during due diligence process. Expections relating to RI improvements where necessary communicated and carried forward into RI Rating and investment team's manager reviews.		
Outcomes	Engagement capability formed part of the search process and was included in the mandate.		
☐ Add Exa	ample 2		
☐ Add Exa	imple 3		
☐ Add Exa	☐ Add Example 4		
☐ Add Exa	ample 5		

Communication

SAM 16 Mandatory Core Assessed PRI 6

SAM 16.1

Indicate if your organisation proactively discloses any information about responsible investment considerations in your indirect investments.

Yes, we disclose information publicly

provide URL

https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment

provide URL

https://www.nzsuperfund.co.nz/publications/annual-reports

SAM 16.2

Indicate if the level of information you disclose to the public is the same as that disclosed to clients and/or beneficiaries.

Yes



SAM 16.3 Indicate what type of information your organisation proactively discloses to the public and clients and/or beneficiaries about your indirect investments.

	\ensuremath{arphi} How responsible investment considerations are included in manager selection, appointment and monitoring processes
	$\ensuremath{\square}$ Details of the responsible investment activities carried out by managers on your behalf
	$\hfill\Box$ E, S and/or G impacts and outcomes that have resulted from your managers' investments and active ownership
	☐ Other, specify
\circ N	o
O Yes, w	ve disclose information to clients/beneficiaries only
○ We do	not proactively disclose information to the public and/or clients/beneficiaries

SAM 16.4

Additional information, [Optional]

We report through a dedicated Responsible Investment section on our website, in our annual reports and other sections on our website where pertinent. e.g. publications, Statement of Policies, Standards and Procedures, and also the UNPRI Transparency Report. Voting activity by managers is reported at an aggregated level.



New Zealand Superannuation Fund

Reported Information

Public version

Direct - Listed Equity Active Ownership

PRI disclaimer

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Engagement

Overview

LEA 01 Voluntary Descriptive PRI 2

LEA 01.1

Provide a brief overview of your organisation's approach to engagement.

Our Engagement activities include:

Governance& Voting - to encourage high governance standards across markets & asset classes Monitoring & Engagement - dialogue with companies over significant breaches of standards & to encourage best practice

Substantial owner - engagement on material ESG issues with companies in which we have a significant stake.

We believe that by improving ESG performance a company can improve its long-term financial performance - creating value for long-term investors such as the Fund.

If a company has materially breached good corporate practice standards, this creates risks for the company and investors. Through our engagement programme we seek improvements from companies and play a role in influencing change. Through engagement, companies are increasingly aware that investors are analysing their ESG performance and expecting them to address ESG issues head on.

We monitor company behaviour against the internationally-recognised UN Global Compact, which covers four key areas: human rights, labour, environment and anti-corruption.

Because we are a relatively small investor in global terms, we focus our limited resources on companies where we can make a difference. During the year, we updated our engagement process to guide our decision-making on which companies we choose to engage with and when to draw an engagement to a close.

Since the new process was introduced in September 2012, we have excluded a small number of companies from the Fund for breaches of standards. Prior to then, exclusions from the Fund had all been on a product basis e.g. tobacco.

LEA 02 Mandatory Gateway PRI 1,2,3

LEA 02.1

Indicate your reasons for interacting with companies on ESG issues and indicate who carries out these interactions.



Type of engagement	Reason for interaction
	☑ To support investment decision-making (e.g. company research)
Individual/Internal staff engagements	$\ensuremath{\square}$ To influence corporate practice (or identify the need to influence) on ESG issues
	☑ To encourage improved ESG disclosure
	☐ Other, specify
	☐ We do not engage via internal staff
	☑ To support investment decision-making (e.g. company research)
Collaborative engagements	$\ensuremath{\square}$ To influence corporate practice (or identify the need to influence) on ESG issues
	☑ To encourage improved ESG disclosure
	☐ Other, specify
	☐ We do not engage via collaborative engagements
	☐ To support investment decision-making (e.g. company research)
Service provider engagements	$\hfill\square$ To influence corporate practice (or identify the need to influence) on ESG issues
	☐ To encourage improved ESG disclosure
	☐ Other, specify
	☑ We do not engage via service providers

LEA 02.2 Additional information. [Optional]

We carry out our engagement program in two ways: 1) we engage with companies directly ourselves; or 2) we engage through collaborative efforts.

Process

Process for engagements run internally

LEA 03 Mandatory Core Assessed PRI 2

LEA 03.1

Indicate whether your organisation has a formal process for identifying and prioritising engagement activities carried out by internal staff.

Yes

LEA 03.2 Describe how you identify and prioritise engagements.

We are in a RI resource sharing agreement with 2 other Crown Financial Institutions in NZ (CFIs) who are also UNPRI signatories. We act as their secretariat on RI process and practices for implementation. Direct Engagement with companies is one of the core functions we carry out on the CFIs behalf. We also represent them and support them on UNPRI's collaborative clearinghouse engagements.

As a group we have prioritized the following issues as the most important for engagement focus:



- Human rights: labour conditions (eg health and safety); operations in weak states
- Business ethics: bribery& corruption
- Severe environmental damage

In general, as a collective group, we monitor the portfolio using guidance from MSCI (third party service provider), peer funds and general media, identifying companies that might breach - or have breached recognised environmental, social or governance (ESG) standards.

We assess this information to determine whether we should include the company in our engagement programme. This is done every quarter. The key factors we consider when prioritising our engagement efforts include:

- 1. Whether the breach is of international standards or represents a high/significant ESG risk, using these guidelines:
 - long-term or short-term
 - historic or ongoing
 - isolated or endemic
- 2. If it is one of our three focus issues; or
- 3. Our ability to influence and to work collaboratively.

O No

LEA 04 Core Assessed PRI 2 **Mandatory** Indicate if you define specific objectives for your engagement activities. **LEA 04.1** Yes Yes, for all engagement activities O Yes, for the majority of engagement activities O Yes, for a minority of engagement activities \bigcirc No **LEA 04.2** Indicate if you monitor the actions that companies take following your engagements. Yes

Yes, in all cases

O Yes, in the majority of cases

O Yes, in the minority of cases

LEA 04.3

Describe how you monitor and evaluate the progress of your engagement activities.

As part of the resource sharing agreement and on company engagements, we carry out quarterly evaluations of our engagement activities. This evaluation checks progress against the key objectives we set for the engagement and determines if the engagement should continue or be completed and the company moved to our monitoring list. The company behaviour and activities is also mapped with MSCI's ESG data/ratings to assess what changes have occurred within the company.

O No

Process for engagements conducted via collaborations



LEA 05 Mandatory Core Assessed PRI 2

LEA 05.1

Indicate whether your organisation has a formal process for identifying and prioritising collaborative engagements.

Yes

LEA 05.2

Describe how you identify and prioritise collaborative engagements.

As a CFI group, we have worked together and have agreed on priorities and processes in carrying out company engagements in collaboration with other Funds eg via the UNPRI.

We prioritise collaborative engagements based on the following:

- Those issues that were the most significant "red-flag" issues from portfolio monitoring and analysis.
- ESG issues that can have a material impact on the long-term value (including reputation) of the company.
- Engagements that are in one of our focus areas ie; Human rights: labour conditions (health and safety, abusive practices); operations in states with weak human rights protection
- Business ethics: bribery& corruption
- Severe environmental damage
- •

 \bigcirc No

LEA 06 Mandatory Core Assessed PRI 2

LEA 06.1

Indicate if the collaborative engagements in which you are involved have defined objectives.

- Yes
 - Yes, for all collaborative engagement activities
 - O Yes, for the majority of collaborative engagement activities
 - O Yes, for a minority of collaborative engagement activities
- No

LEA 06.2

Indicate if you monitor the actions companies take following your collaborative engagements.

- Yes
 - Yes, in all cases
 - O Yes, in the majority of cases
 - Yes, in the minority of cases

LEA 06.3

Describe how you monitor and evaluate the progress of your collaborative engagement activities.

We are involved in collaborative engagement programmes. These are:

- 1. UNPRI Vedanta plc
- 2. UNPRI Anti-corruption phase 2
- 3. UNPRI Sustainable Palm Oil
- 4. UNPRI Fracking

48



- 5. UN Global Compact Leaders
- 6. Our Resource sharing agreement with the CFIs

In all of the above, aside from point 4 (CFIs), NZ Super mostly plays a support role.

For all of these initiatives, the leaders set milestones and objectives, which we review and agree/discuss. Progress reports/updates are then done every quarter.

O No

General processes for all three groups of engagers

LEA 09 Voluntary Additional Assessed PRI 1,2

LEA 09.1

Indicate if the insights gained from your engagements are shared with your internal or external investment managers as input for consideration in investment decisions.

Type of engagement	Insights shared
Individual/Internal staff engagements	○ Yes, systematically● Yes, occasionally○ No
Collaborative engagements	○ Yes, systematically● Yes, occasionally○ No

LEA 10	Mandatory	Gateway/Core Assessed	PRI 2
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LEA 10.1

Indicate if you track the number of engagements your organisation participates in.

Type of engagement	Tracking engagements	
Individual / Internal staff engagements	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements No, we do not track our engagements but can provide a reasonable estimate of our engagement numbers No, we do not track and cannot estimate our engagements 	
Collaborative engagements	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements No, we do not track our engagements but can provide a reasonable estimate of our engagement numbers No, we do not track and cannot estimate our engagements 	



LEA 10.2

Additional information. [Optional]

We do not use an external service provider

Outputs and outcomes

LEA 12 Voluntary

Additional Assessed

PRI 2

LEA 12.1

Indicate if your engagements in the reporting year covered E, S and/or G issues.

Type of engagement	Coverage
	☑ Environmental
	☑ Social
Individual / Internal staff engagements	\square We do not track this information
	☑ Environmental
	☑ Social
Collaborative engagements	\square We do not track this information

LEA 12.2 Provide an estimated breakdown by E, S and/or G issues.

Individual / Internal staff engagements

% Environmental only

0

% Social only

20

% Corporate Governance only

20

% Overlapping ESG issues

60

100%



Collaborative engagements

% Environmental only

17

% Social only

0

% Corporate Governance only

33

% Overlapping ESG issues

50

Communication

100%

LEA 15 Mandatory Core Assessed PRI 2,6

LEA 15.1 Indicate whether your organisation proactively discloses information on its engagements.

We disclose it publicly

provide URL

https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Annual%20Report%202013-14.pdf

LEA 15.2

Indicate if the information disclosed to the public is the same as that disclosed to clients/beneficiaries.

Yes

LEA 15.3

Indicate what engagement information your organisation proactively discloses to clients/beneficiaries and/or the public.



		Engagement information disclosed	
	☑ Details	of the selections, priorities and specific goals of engagement	
	✓ Number	er of engagements	
	☑ Breakdown of engagements by type/topic		
	☐ Breako	down of engagements by region	
	☐ An ass	sessment of the current status of the engagement	
	☐ Outcor	nes that have been achieved from the engagement	
	☐ Other i	nformation	
	LEA 15.4	Indicate how frequently you typically report engagements information.	
	O Disclos	sed continuously (prior to and post engagements)	
	O Disclos	sed quarterly	
	Disclos	sed annually	
	O Disclosed every two years or less		
	O4h a r	anacity.	
	Other,	specify	
○ No		specily	
)	ents and/or beneficiaries only	

(Proxy) voting and shareholder resolutions

Overview			
LEA 16	Voluntary	Descriptive	PRI 2

LEA 16.1

Provide a brief overview of your organisation's approach to (proxy) voting (including the filing and/or co-filing of shareholder resolutions if applicable).

Our voting at company AGMs and EGMs is based on our voting guidelines, but respond on a case-by-case basis where special circumstances arise.

- For our overseas holdings we will either direct our elected proxy voting agency to vote in line with its recommendations or we will instruct our investment managers to vote in line with their proxy voting agency or their own internal voting guidelines. We retain the right to instruct votes on companies.
- For our New Zealand equity holdings, we consider the recommendations of both our proxy voting agency and our New Zealand investment managers in our New Zealand voting decisions and direct the votes
- Our proxy voting agency's guidelines which we apply can be found at http://www.issgovernance.com/policy.

The broad principles are set out in the voting guidelines of our elected proxy voting agency and represent the essential elements of good governance. Such principles include transparency, board alignment with shareholder interests, remuneration, business ethics, and maintaining voting rights.

For our New Zealand equity holdings, we consider the recommendations of both our voting agency and our New Zealand investment managers but we make the final voting decisions. We note that we participated in the development of the New Zealand proxy voting guidelines used by our voting agency (refer to wwww.nzsuperfund.co.nz for our New Zealand proxy voting guidelines).



Process

LEA 17 Mandatory

Descriptive

PRI 2

LEA 17.1

Indicate how you typically make your (proxy) voting decisions and what this approach is based on

Approach

- \bigcirc We use our own research or voting team and make our own voting decisions without the use of service providers.
- We hire service provider(s) which make voting recommendations or provide research that we use to inform our voting decisions.

Based primarily on

- the service provider voting policy signed off by us
- O our own voting policy
- O our clients requests or policy
- O other, explain
- O We hire service provider(s) which make voting decisions on our behalf, except for some pre-defined scenarios for which we review and make voting decisions.
- O We hire service provider(s) which make voting decisions on our behalf.

LEA 17.2

Additional information.[Optional]

For International external managers, we instruct them on the policy they should use in implementing voting - generally the managers own policy or that of a proxy voting advisor depending on the managers' capabilities. For New Zealand managers, we take final recommendations from our external NZ managers and make the final voting decision ourselves. We also use ISS's research and recommendatios to inform our decisions.

LEA 20 Voluntary Additional Assessed PRI 2

LEA 20.1

Indicate if your organisation has a securities lending programme.

O Yes

No

LEA 21 Mandatory Core Assessed PRI 2



LEA 21.1

Indicate if you ensure that companies are informed of the rationale when you and/or the service providers acting on your behalf abstain or vote against management recommendations.

- O Yes, in most cases
- Sometimes, in the following cases:

 - □ votes on certain issues (all markets)
 - □ votes for significant shareholdings (all markets)
 - □ other, explain
- \bigcirc No
- O Not applicable as we and/or our service providers do not abstain or vote against management recommendations

LEA 21.2

Additional information. [Optional]

We publish our policy on our website. We currently only occasionally discuss voting decisions pre and post AGM directly with companies but our objective is to be more proactive about communicating our expectations to companies throughout the year in meetings and through the NZ Institutional Investors Corporate Governance Forum.

External Investment Managers also engage with companies about their policies and voting decisions and provide feedback to us through reporting and/or recommendations.

Outputs and outcomes

LEA 22

Mandatory

Core Assessed

PRI 2

LEA 22.1

For listed equities where you and/or your service provider has the mandate to issue (proxy) voting instructions, indicate the percentage of votes cast during the reporting year.

We do track or collect this information

%

Votes cast (to the nearest 1%)

99

Specify the basis on which this percentage is calculated

- of the total number of ballot items on which you could have issued instructions
- O of the total number of company meetings at which you could have voted
- O of the total value of your listed equity holdings on which you could have voted



LEA 22.2

If there are specific reasons why you did not vote certain holdings, explain these, and if possible, indicate the percentage of holdings affected by these factors. [Optional]

Some ballot items are non-voting but counted as a did-not-vote.

O We do not track or collect this information

LEA 23 Voluntary Descriptive PRI 2

LEA 23.1

Indicate if you track the voting instructions that you and/or your third party have issued on your behalf.

Yes, we track this information

LEA 23.2

Of the voting instructions that you and/or third parties have issued on your behalf, indicate the proportion of ballot items that were:

Voting instructions	Breakdown as percentage of votes cast
For (supporting) management recommendations	90
Against (opposing) management recommendations	8
Abstentions	2

100%

LEA 23.3

For the reporting year, describe your approach towards voting on shareholder resolutions

For NZ companies we vote directly. We instructed our international managers to vote according to their own policies as they have teams dedicated to voting analysis engagement and decisions.

O No, we do not track this information

LEA 24 Voluntary Descriptive PRI 2

LEA 24.1

Indicate if your organisation directly or via a service provider filed or co-filed any shareholder resolutions during the reporting year.

O Yes

No



Communication

LEA 26

Mandatory

Core Assessed

PRI 2,6

LEA 26.1

Indicate if your organisation proactively discloses information on your voting activities.

We disclose it publicly

provide URL

https://www.nzsuperfund.co.nz/performance-esg-management/voting-reports

provide URL

https://www.nzsuperfund.co.nz/publications/submissions

LEA 26.2

Indicate if the information disclosed to the public is the same as that disclosed to clients/beneficiaries.

Yes

LEA 26.3

Indicate the voting information your organisation proactively discloses to the public and/or to clients/beneficiaries.

Indicate how much of your voting record you disclose

- O All voting decisions
- O Some voting decisions
- Only abstentions and opposing vote decisions
- Summary of votes only

Indicate what level of explanation you provide

- O Explain all voting decisions
- O Explain some voting decisions
- Only explain abstentions and votes against management
- O No explanations provided



	LEA 26.4	Indicate how frequently you typically report voting information.	
	Ocontinuously (primarily before meetings)		
	O Continuously (soon after votes are cast)		
	 Quarterly 	or more frequently	
	Between quarterly and annually		
	○ Less frequently than annually		
	Other, sp	pecify	
\circ	No		
O We disclose it to clients/beneficiaries only			
○ We d	○ We do not proactively disclose our voting activities to the public and/or to clients/beneficiaries		

LEA 26.8 Additional information. [Optional]

Submissions to regulators on NZ corporate governance are made public on our website.

