

TITLE:

Update and Challenges Ahead

AUTHOR:

Adrian Orr

Chief Executive Officer

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What we do and how

New Zealand Superannuation Fund - Overview

- Long-term savings vehicle to partially meet the rising future cost of New Zealand Superannuation
- First withdrawals scheduled 2029/30 based on Treasury forecasts
- Commenced investing Sept 2003
- Enabling legislation New Zealand Superannuation and Retirement Income Act 2001
- Double-arms'-length autonomous Crown entity

Save Now – Support Future



NZ Treasury Graph



How we have performed

This graph shows what has happened to the first dollar invested in the Fund over time.





Our Investment Framework

Focus on opportunities where there is the strongest link between our endowments and beliefs, and the underlying investment



Access opportunities as directly as possible

Developing and maintaining internal investment opportunity identification and implementation skills Developing investment themes and opportunities around which our access search efforts can be coordinated

Accessing external managers to 'partner' with us in segregated or coinvestment activity



Opportunity prioritisation and scaling

- Our <u>confidence</u> in expected risk-adjusted returns and the value added by the investment over and above the Reference Portfolio will be highest when:
 - > There is consistency between our endowments and beliefs and the investment
 - We can clearly articulate factors that drive investment risk and return and we have considered a range of potential outcomes, including downside risks
 - The opportunity does not require a high level of skill ('pure' alpha) as the main driver of expected returns
 - > We have the ability to execute and manage the investment risks ourselves.
- Scaling of the opportunity is driven by a risk allocation process that considers the expected impact on the performance of the portfolio (e.g. its Sharpe ratio), relevant constraints (e.g. liquidity, counter-party risk limits and single asset risk limits), as well as relevant organisational demands (tax, legal, etc) and operational complexity.



How we do it





Outlook and Challenges Ahead

- Being allowed to stay the course
 - Challenge of a long term investor
- Co-investing with global best
- Ongoing, and forever, unknown economic surprises
 - Rapid capital movements
 - Changing global demands
 - Demographics